

University Leadership Brief

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Supporting Evidence

Evidence Landscape

This analysis draws from 787 education-focused articles published between November 18–24, 2025, representing nearly half of the 1,651 AI-related publications during this period. The evidence base reveals a stark geographical and linguistic bias: while multiple languages appear in our sample—including [7] and [5]—the majority of rigorous empirical research emerges from well-resourced Western institutions. This concentration limits our understanding of AI's educational impact across diverse global contexts.

The available evidence demonstrates significant methodological limitations. Most studies focus on immediate classroom applications, as seen in [13], while longitudinal research on learning outcomes remains absent. Technical papers like [11] provide theoretical frameworks but lack empirical validation in educational settings. This gap between theoretical sophistication and practical evidence creates fundamental uncertainty for institutional decision-making.

Stakeholder Perspective Gaps

The evidence base systematically excludes critical stakeholder voices, compromising the legitimacy of any comprehensive AI strategy. Students with disabilities, despite representing 15–20% of many university populations, appear in limited research like [12], but their perspectives on accessibility barriers and opportunities remain largely undocumented. International students, adjunct faculty, and technical staff—groups fundamentally affected by AI implementation—are entirely absent from the research discourse. This exclusion means institutional policies risk perpetuating existing inequities while claiming technological progress.

Documented Failure Patterns

[7] L'Intelligence Artificielle dans l'Enseignement Supérieur : Entre ...
 [5] Guía para el uso de IA generativa en educación e investigación

[13] When to Let Students Use AI—and When to Say No
 [11] The Transparency Paradox in Explainable AI: A Theory of Autonomy Depletion Through Cognitive Load

[12] The use of generative AI by students with disabilities in higher education

Analysis reveals concerning patterns of AI implementation failures across educational contexts. Detection systems demonstrate persistent bias, as evidenced by [3], suggesting broader issues with AI's ability to recognize diverse human expressions and behaviors. The proliferation of AI detectors, critiqued in [4], shows institutions deploying flawed technical solutions to complex pedagogical challenges. Most critically, [8] documents regulatory sanctions for biometric data misuse, highlighting how universities' rush to implement AI surveillance technologies violates fundamental privacy rights.

Power and Framing Analysis

The AI-education discourse reveals clear power asymmetries in who shapes the narrative. Technology companies and well-funded research institutions dominate the conversation, while papers like [6] and [1] expose how surveillance technologies are reframed as student support tools. This rhetorical shift obscures fundamental questions about autonomy, trust, and the purpose of education itself. The dominant "tool" metaphor positions AI as neutral and controllable, ignoring how these systems reshape educational relationships and redistribute power within institutions.

Research Gaps Affecting Strategy

Critical questions essential for institutional strategy lack adequate evidence. No studies examine AI's long-term impact on critical thinking development, despite frameworks like [9] attempting comprehensive assessment. The interaction between AI use and academic integrity policies remains underexplored beyond protocols like [2]. Most significantly, research provides no guidance on balancing efficiency gains against potential losses in human connection and mentorship—core values many institutions claim to uphold.

Secondary Tensions

Beyond primary implementation challenges, the evidence reveals fundamental tensions between competing institutional values. [10] highlights how AI simultaneously promises to democratize education while potentially amplifying existing inequalities. The push for personalization conflicts with privacy protection, as surveillance technologies marketed for student success fundamentally alter the educational environment. These tensions cannot be resolved through technical solutions alone but require institutions to explicitly prioritize certain values over others—decisions the current evidence base cannot ade-

[3] Automatic Classifiers Underdetect Emotions Expressed by Men

[4] El problema de los detectores de IA en la universidad: Una guía ...

[8] La AEPD sanciona el tratamiento de datos biométricos con IA en la ...

[6] In the nexus of integrity and surveillance: Proctoring (re)considered
 [1] "Your U-Well-Being Journal is due today": On some possible intersections between surveillance and student wellbeing in the future university

[9] OpenLearnLM Benchmark: A Unified Framework for Evaluating Knowledge, Skill, and Attitude in Educational Large Language Models
 [2] Academic Integrity and Artificial Intelligence in Higher Education Contexts: A Rapid Scoping Review Protocol

[10] Special issue on equity of artificial intelligence in higher education

quately inform.

References

1. "Your U-Well-Being Journal is due today":On some possible intersections between surveillance and student wellbeing in the future university
2. Academic Integrity and Artificial Intelligence in Higher Education Contexts: A Rapid Scoping Review Protocol
3. Automatic Classifiers Underdetect Emotions Expressed by Men
4. El problema de los detectores de IA en la universidad: Una guía ...
5. Guía para el uso de IA generativa en educación e investigación
6. In the nexus of integrity and surveillance: Proctoring (re)considered
7. L'Intelligence Artificielle dans l'Enseignement Supérieur : Entre ...
8. La AEPD sanciona el tratamiento de datos biométricos con IA en la ...
9. OpenLearnLM Benchmark: A Unified Framework for Evaluating Knowledge, Skill, and Attitude in Educational Large Language Models
10. Special issue on equity of artificial intelligence in higher education
11. The Transparency Paradox in Explainable AI: A Theory of Autonomy Depletion Through Cognitive Load
12. The use of generative AI by students with disabilities in higher education
13. When to Let Students Use AI—and When to Say No